# Opportunities for New Zealand sheep milk products: a study of 5 export markets

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Presenters: Jan Hales & Shane Kells



Ministry for Primary Industries Manatū Ahu Matua



ND Waikato

Waikato Innovation Park

PARININIHI KI WAITOTARA He Tangata, He Whenua, He Changa



Working Foods International

## Findings will be presented in two parts

- Part 1 (Jan Hales)
- Project background.
- Key findings on the global market opportunity.
- What this means for developing New Zealand's sheep milk industry.

- Part 2 (Shane Kells)
- Implications for processing.
- Implications for farming.



#### Sheep & Goat Milk

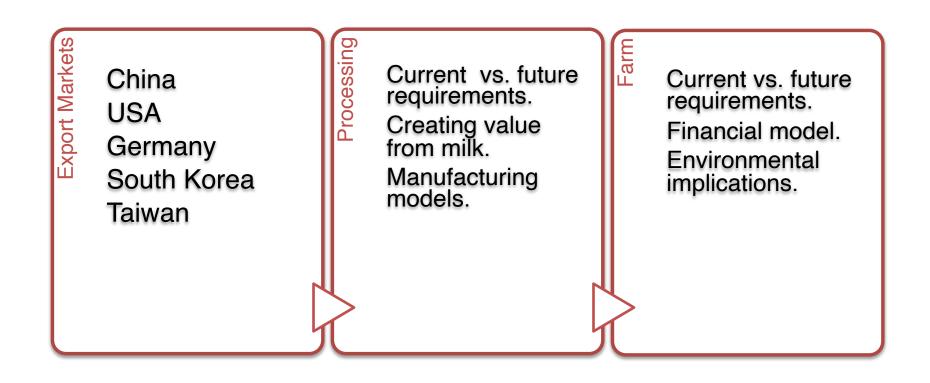


#### Welcome to The Sheep and Goat Dairy Project

- Undertaken by the New Zealand Food Innovation Network.
- Funding from the Provincial Growth Fund (PGF).
- Started January 2019.
- Focused on opportunities to grow the New Zealand sheep and goat dairy industries and stimulate regional economies.
- Concentrated on how to scale the sector to meet PGF goals.



## **Project Scope**



Cheese Yoghurt Butter UHT Milk Nutritional Powders Infant Formula

## **Key Points**

The market for sheep milk products is small and undeveloped

High farm gate milk price expectation limits where we can compete

To win, we need to position New Zealand sheep milk products at the premium end of the market







## THE MARKET IS UNDEVELOPED

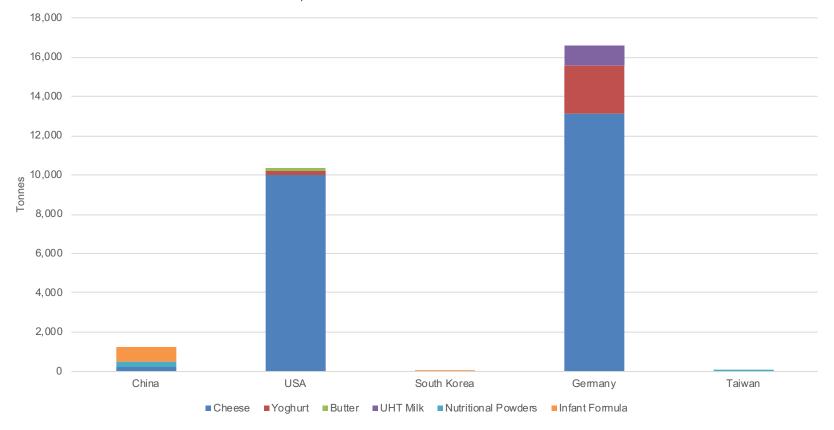
According to Julian Mellentin from New Nutrition Business, sheep and goat milks are fast growing, premium niches that are starting to challenge cow's milk ... in the West as well as Asia.

Kid's Nutrition Report, 2019



#### Germany is the most developed market for Sheep Milk products

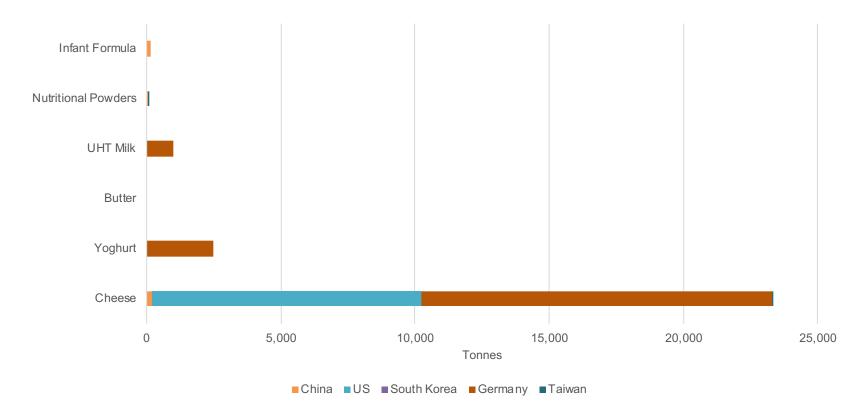
Sheep Milk Products - Estimated Total Market Size



Values derived from data provided by Gira (2019) and MPI & Euromonitor (2020)

#### Cheese dominates the market

Sheep Milk Imports – Estimated Market Size



Values derived from data provided by Gira (2019) and MPI & Euromonitor (2020)

## HIGH FARM GATE MILK PRICE EXPECTATIONS LIMIT WHERE WE CAN COMPETE

## Our sheep milk costs 2-3 times more than our competitors

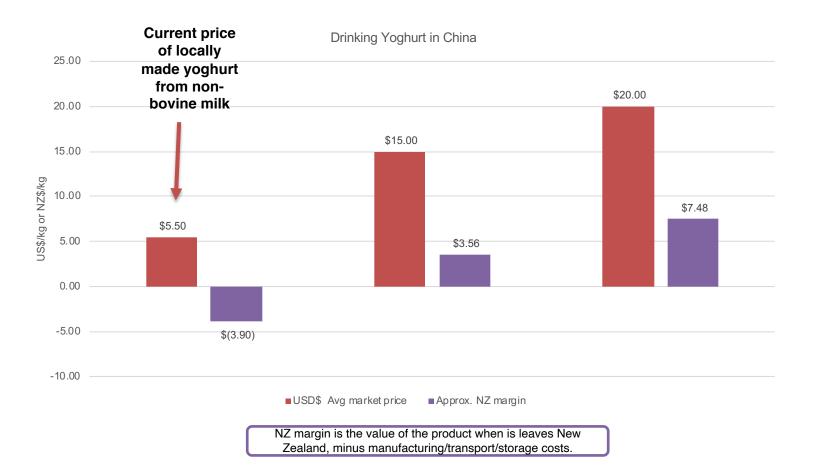
 Average milk price NZ\$2.75 per litre



 Sardinian milk price NZ\$1.10 -\$1.45 per litre<sup>1</sup>

### This forces us into premium categories OR the premium end of every category.

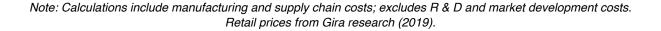
## Yoghurt is a large, fast growing category in China - we would have to develop the premium end of the market to be profitable



Note: Calculations include manufacturing and supply chain costs; excludes R & D and market development costs. Derived from retail pricing provided by Gira (2019).

## Infant Formula is an easier win





## TO WIN, WE NEED TO POSITION NEW ZEALAND SHEEP MILK AT THE PREMIUM END OF THE MARKET

Who are our consumers? What do they value? What are the willing to pay for?

> Leverage our strengths/ address our weaknesses





Adapt and innovate without compromising our resources

## Acknowledgements

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#### **Steering Group**

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